



# Michael M. Vieira

Director of Special Transportation Services  
County of Essex (1989 –Present)

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- Essex County Community Transportation  
(Senior Citizens, Persons With Disabilities, Veterans, TNC's)
- Essex County's NJ Job Access Reverse Commute (NJ JARC)  
(Economically Disadvantages, Employees)
- Workforce Vehicles of Essex County (WAVE)  
(Shuttle for County One Stop Customers)
- Livingston Councilman 2019 to Present (Mayor 2023)

# Essex County Community Transportation



Operating since 1981

Contracts with a Third-Party  
Transportation Agency – Transdev.

Only NJ County Coordinated System that  
operates 22 Hours a Day.

**Yearly Number of rides exceed 325,000  
one-way trips** (Community Transportation,  
NJ JARC & Essex WAVE).

Estimated to Provide Approximately  
95,000 TNC Rides in 2025. (Uber & Lyft  
through EZ Ride – Ryde4Life

# The Reason Why Essex County Asked NJ TRANSIT to Consider Starting a TNC Pilot Project – *Late 2018*



Senior Citizens  
Discharged from  
a Hospital

– **Abandoned** –

...and needing  
transportation to  
shelters

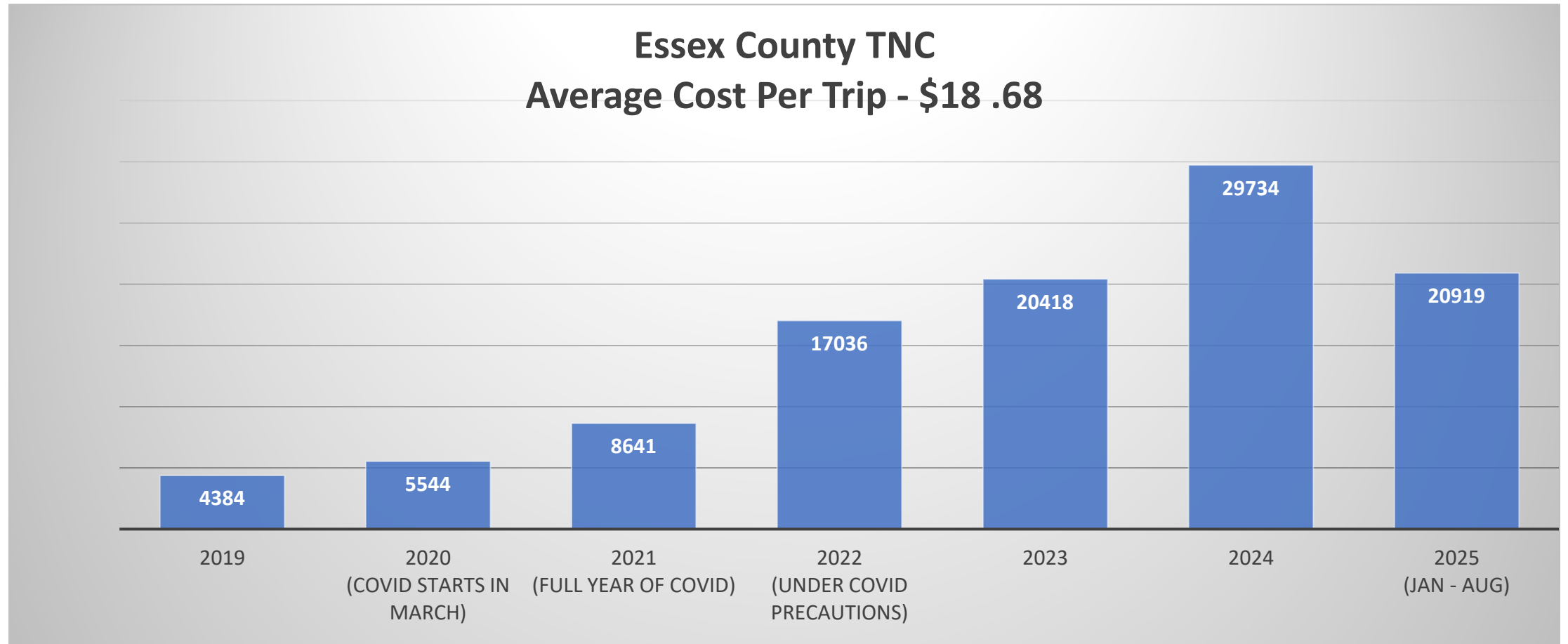
# Essex County's FIRST TNC Riders

Stanley & Lena Johnson— *April 3, 2019*



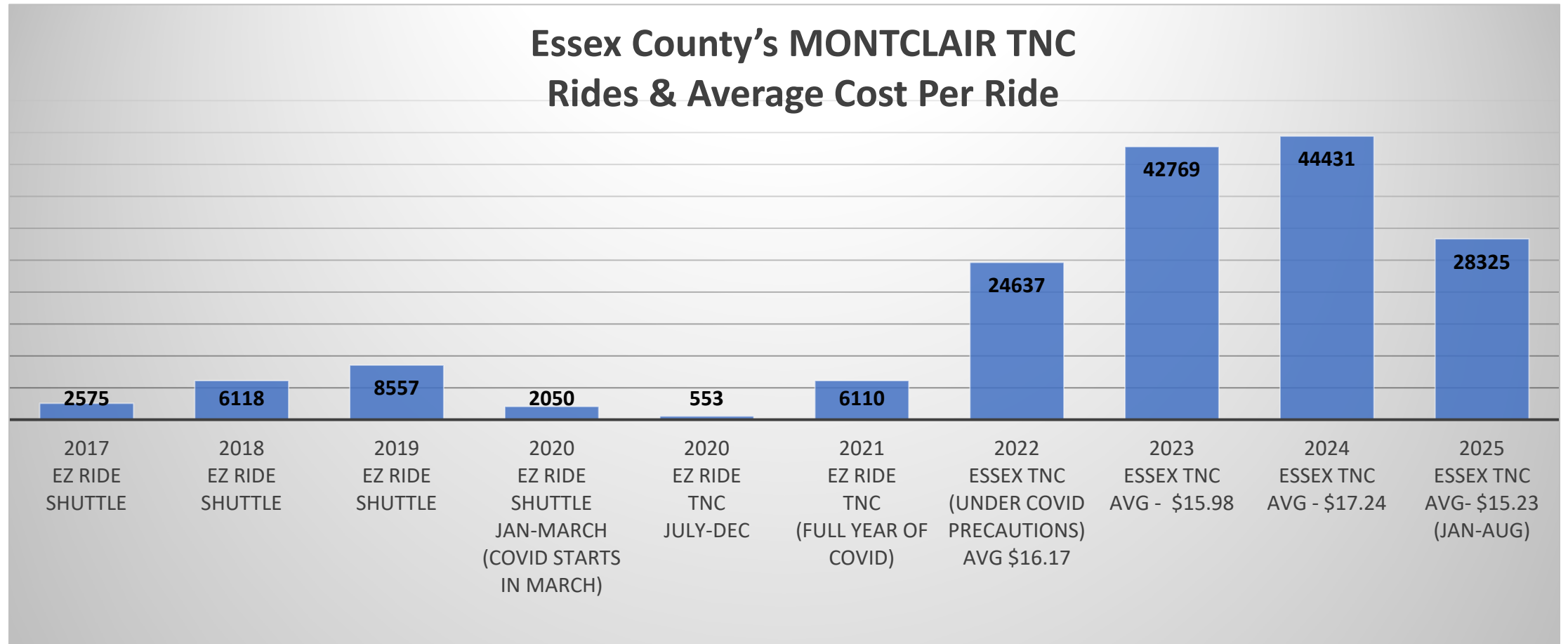
# Essex County's TNC Program

## April 2019 to Present



# Essex County's MONTCLAIR TNC Program

## January 2022 to Present



# ~~Pros & Cons~~

# LEARNING EXPERIENCES

From Essex County & Montclair

- ▶ Trips Outside Your Service Area Can Be Easily Accommodated.
- ▶ No Issues With Taking Last Minute Appointments.
- ▶ No Lateness.
- ▶ No More No Shows.
- ▶ People Will No Longer Want To Ride On Your Agency Vehicles – Only TNC's.
- ▶ Riders Will Try To Scam You in Order to Ride TNC.
- ▶ May Need to Limit Monthly Ridership (Found Some Riders Taking 40+ Trips Per Month).
- ▶ Riders Said They Lived In Montclair – They Didn't. Montclair Implemented Pre-Approvals.
- ▶ Cost Savings – TNC Can Be A Cheaper Ride.
- ▶ TNC Drivers Have No Safety Training – Could Be Good. Could Be Bad.
- ▶ TNC's Have No Accessible Vehicles In New Jersey. (Not Yet At Least)
- ▶ Montclair is Still In A Pilot Stage – So I Can Make Changes.

THE GREAT DEBATE IN THE GARDEN STATE

**PORKROLL**  
**VS.**  
**TAYLORHAM**



A close-up photograph of a pig's face, looking directly at the camera. The pig has pink skin and large, prominent pink nostrils. It is holding a white rectangular sign with both of its front paws. The sign has blue text on it. The entire image is framed within a white circular border.

*It's Called  
Taylor Ham!*